

ALFRED TAT-KEI HO

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University of Kansas
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(Updated: March 15, 2016)

EDUCATION

- Ph.D., INDIANA UNIVERSITY, SCHOOL OF PUBLIC & ENVIRONMENTAL AFFAIRS, Bloomington, Indiana (1998).
Majors: public finance, policy analysis. Minors: economics, regional economic development.
- M.P.A., INDIANA UNIVERSITY, SCHOOL OF PUBLIC & ENVIRONMENTAL AFFAIRS, Bloomington, Indiana (1993).
Majors: public finance, policy analysis.
- B.S.S., THE CHINESE UNIVERSITY OF HONG KONG, DEPARTMENT OF GOVERNMENT & PUBLIC
ADMINISTRATION, Hong Kong, People's Republic of China (1991). First class honors. Major:
government.

WORK EXPERIENCE

- Associate Professor, and International Program Coordinator*, University of Kansas, Department of Public Administration (2010-). Courses taught: Resource Allocation and Control (graduate, in-class and online hybrid), Performance Management and Governance (graduate, in-class and online hybrid), Study Abroad: Sustaining Competitiveness - The Case of South Korea (undergraduate and graduate), Performance Audit (graduate, in-class and online hybrid).
- Program Director for Public Affairs*, INDIANA UNIVERSITY-PURDUE UNIVERSITY INDIANAPOLIS, SCHOOL OF PUBLIC & ENVIRONMENTAL AFFAIRS (2008 - 2009). Responsible for program issues related to the MPA, public management certificate, nonprofit management certificate, and B.S. in public affairs programs.
- Associate Professor*, INDIANA UNIVERSITY-PURDUE UNIVERSITY INDIANAPOLIS, SCHOOL OF PUBLIC & ENVIRONMENTAL AFFAIRS (2004 - 2010). Courses taught: Public budgeting and finance (graduate and undergraduate), public & nonprofit financial management (graduate and undergraduate), graduate capstone.
- Assistant Professor*, IOWA STATE UNIVERSITY OF SCIENCE & TECHNOLOGY, PROGRAM OF PUBLIC POLICY & ADMINISTRATION, DEPARTMENT OF POLITICAL SCIENCE (1998 - 2004). Tenure recommended to the Iowa Board of Regents in 2004. Courses taught: Public budgeting, public financial management, statistics, state and local governments, government and business.
- Research Assistant and Associate*, INDIANA UNIVERSITY, CENTER FOR URBAN POLICY & THE ENVIRONMENT, SCHOOL OF PUBLIC & ENVIRONMENTAL AFFAIRS (1992-1998).
- Associate Instructor*, INDIANA UNIVERSITY, SCHOOL OF PUBLIC & ENVIRONMENTAL AFFAIRS (1996 -1997).
- Research Intern*, EAST-WEST CENTER, Hawaii (Summer 1992).

OTHER SELECTED PROFESSIONAL EXPERIENCE

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| 2013 | Faculty fellow and elected board member, Center for East Asian Studies, and faculty fellow, the Center for Global and International Studies, University of Kansas. |
| 2009-2010 | Special advisor to the <i>Indianapolis Mayor' Office</i> on performance management and citizen engagement strategies. |
| 2009-2010 | Executive committee, the <i>Richard Lugar Center on Renewable Energy, School of Engineering, Indiana University-Purdue University Indianapolis</i> . |
| 2008-2010 | Faculty affiliate, <i>East Asian Studies Center of Indiana University, Bloomington</i> . |
| 2006-2014 | Research fellow, <i>Center for Public Administration Studies, Sun Yat-Sen University, Guangzhou, China</i> . |

- 2003 Visiting professor, the *National Academy of Public Administration*, Washington, D.C.
- 2001 Board of Directors, *Iowans for a Better Future* – a statewide planning group that monitors the Iowa Governor’s 2010 plan.
- 2000 Member, *Iowa Governor’s 2010 Strategic Planning Council*, ad hoc study group on population issues.
- 1999-2000 Secretary and Membership Committee Chair, the *Association for Budgeting and Financial Management of the American Society for Public Administration*.
- 1999 Member, *Iowa Governor’s Y2K Council, Government Section*.

HONORS & AWARDS

- 2015 Invited participant with other national experts by the IBM Center for the Business of Government and the Partnership for Public Service in Washington, D.C. to discuss the future trends of public administration (April 24).
- 2010 Mayor Gregory Ballard of the City of Indianapolis declared June 17, 2010 as “Dr. Alfred Ho Day” because of his contribution to the City’s performance management and citizen engagement efforts.
- 2008 Invited presenter (only one from overseas) at the conference on Public Budgeting and Government Performance Management, organized by the China Development Research Foundation (under the State Council of the Chinese government) and the City of Jiaozuo, China. October 14-15.
- 2008 IUPUI Trustee Award for Excellence in Teaching
- 2006 Invited participant with 15 other national experts by the IBM Center for the Business of Government (facilitated by Mark Abramson of IBM and Steve Kelman of the JFK School at Harvard) to discuss future trends in public administration at the Aspen Institute, Maryland, Nov. 13, 2006.
- 2001 Iowa State Foundation Award for Early Achievement in Teaching
- 1993 Pi Alpha Alpha, *Indiana University, School of Public & Environmental Affairs*
- 1993 Academic Excellence Award, *Indiana University, School of Public & Environmental Affairs*
- 1992 Overseas Exchange Fellowship, *Indiana University, Office of International Programs*
- 1992 East-West Fellowship, *Indiana University, School of Public & Environmental Affairs*
- 1991-1992 Graduate Exchange Fellowship, *Indiana University and the United College of the Chinese University of Hong Kong*
- 1988-1989 Sir Edward Youde Memorial Scholarship, Hong Kong

PEER-REVIEWED JOURNAL ARTICLES

- Ho, Alfred Tat-Kei, and Wonhyuk Cho (forthcoming in 2017). Government Communication Effectiveness and Satisfaction with Police Performance: A Large-Scale Survey Study. *Public Administration Review*.
- Lu, Yi, Zachary Mohr, and Alfred Tat-Kei Ho (2015). Taking Stock: Assessing and Improving Performance Budgeting Theory and Practice. *Public Performance and Management Review*, 38(3), 426-458.
- Ho, Alfred Tat-Kei, and Tobin Im (2015). Challenges in Building Effective and Competitive Government in Developing Countries: An Institutional Logics Perspective. *American Review of Public Administration*, 45(3), 263-280.
- Ni, Meili, and Alfred Tat-Kei Ho (2014). Evaluating the Conceptual and Methodological Challenges in Results-Oriented Management and Budgetary Reform (in Chinese). *Gonggong Xingzheng Pinglun (公共行政评论 Journal of Public Administration, a Chinese SSCI-journal)*, 3, 55-70.

- Ho, Alfred Tat-Kei, and Tao Lang (2013). Analyzing Social Safety Net and Employment Assistance Spending in Chinese Cities. *Australian Journal of Public Administration*, 72(3), 359-375.
- Ho, Alfred Tat-Kei, and Meili Niu (2013). Rising with the Tide without Flipping the Boat -- Analyzing the Successes and Challenges of Fiscal Capacity Building in China. *Public Administration and Development*, 33(1), 29-49.
- Ho, Alfred Tat-Kei, and Tobin Im (2012). Defining a New Concept of Government Competitiveness (in Korean). *Korean Public Administration Review* 5(3), 1-32.
- Ho, Alfred Tat-Kei, and Ji Zhang (2012). The Political Economy of U.S. Federal Deficit and the Implications for China (in Chinese). *Gonggong Xingzheng Pinglun (公共行政评论 Journal of Public Administration, a Chinese SSCI-journal)*, 2, 100-119.
- Ho, Alfred Tat-Kei (2011). PBB in American Local Governments: It's More Than a Management Tool. *Public Administration Review*, 71(3), 391-401.
- Franklin, Aimee, Alfred Tat-Kei Ho, and Carol Ebdon (2009). Participatory Budgeting in Midwestern States: Democratic Connection or Citizen Disconnection? *Public Budgeting and Finance*, 29(3), 52-73.
- Ni, Anna, and Alfred Tat-Kei Ho (2008). A Quiet Revolution or a Flashy Blip? The Real ID Act and U.S. National Identification System Reform. *Public Administration Review*, 68(6), 1063-1078.
- Ho, Alfred Tat-Kei (2008). State Highway Spending and the Economic Cycle. *International Journal of Public Administration*, 31(2), 101-116.
- Ho, Alfred Tat-Kei (2007). Exploring the Roles of Citizens in Performance Measurement. *International Journal of Public Administration*, 30(11), 1157-1177.
- Ho, Alfred Tat-Kei (2007). The Governance Challenges of the Government Performance and Results Act: A Case Study of the Substance Abuse and Mental Health Administration. *Public Performance & Management Review*, 30(3), 351-368.
- Premkumar, G., Alfred Tat-Kei Ho, and Pallavi Chakraborty (2006). E-government evolution – an evaluation of online services. *International Journal of Electronic Business*, 4(2), 177-190.
- Ho, Alfred Tat-Kei, Kurt Thurmaier, and Lilly Lu (2006). Testing the Reluctant Professor's Hypothesis: Evaluating a Blended-Learning Approach to Distance Education. *Journal of Public Affairs Education*, 12(1), 81-102.
- Ho, Alfred Tat-Kei (2006). Accounting for the Value of Performance Measurement from the Perspective of City Mayors. *Journal of Public Administration Research & Theory*, 16(2), 217-237.
- Ni, Anna and Alfred Tat-Kei Ho (2005). Lessons for IT Managers from Two Information Kiosk Projects. *Government Information Quarterly*, 22(1), 58-74.
- Ho, Alfred Tat-Kei and Anna Ni. (2005). Have Cities Shifted to Outcome-Oriented Performance Reporting? A Content Analysis of City Budgets. *Public Budgeting & Finance*, 25(2), 61-83.
- Ho, Alfred Tat-Kei, and Anna Ni (2004). Explaining the Adoption of E-Government Features: A Case Study of Iowa County Treasurers' Offices. *American Review of Public Administration*, 34(2), 164-180.

- Ho, Alfred Tat-Kei, and Paul Coates (2004). Citizen-Initiated Performance Assessment – the Initial Iowa Experience. *Public Performance & Management Review*, 27(3), 29-50.
- Ho, Alfred Tat-Kei (2003). Perceptions of Performance Measurement and the Practice of Performance Reporting by Small Cities. *State and Local Government Review*, 35(3), 161-173.
- Ho, Alfred Tat-Kei (2002). Reinventing Local Governments and the E-Government Initiative. *Public Administration Review*, 62(4), 410-420.
- Ho, Alfred Tat-Kei, and Paul Coates (2002). Citizen Participation: Legitimizing Performance Measurement as a Decision Tool. *Government Finance Review*, 18(2), 8-10.
- Ho, Alfred Tat-Kei, and James Fielding Smith (2001). Information Technology Planning and the Y2K Problem in Local Governments. *American Review of Public Administration*, 31(2), 158-180.
- Ho, Alfred Tat-Kei (2000). A Balanced Ethical Perspective to State and Local Economic Development Policies. *Global Virtues Ethics Review* (http://www.spaef.com/GVER_PUB/index.html), 2(2).
- Shin, Roy, and Alfred Tat-Kei Ho (1997). Industrial Transformation: Interactive Decision-Making Process in Creating a Global Industry (Korea's Electronics Industry). *Public Administration Quarterly*, 21(2), 143-175.

REFEREED PROCEEDINGS

- Ho, A. T.-K., Sutley, Elaina J., Kondyli, Alexandra, and Johnson, Bonnie, et al. (2016) "Building an Adaptive System for Multiple Policy Goals in Cities," *Proceedings of the IEEE Smart Cities Workshop*, February 8-9, Kansas City, Missouri.

BOOK CHAPTERS

- Ho, Alfred Tat-Kei (2016). Big Data and Local Performance Management: the Experience of Kansas City, Missouri. In Yuche Chen and Michael Ahn (Eds.), *Routledge Handbook on Information Technology in Government*. New York: Routledge.
- Ho, Alfred Tat-Kei (2015). Performance Budgeting: Lessons from the Worldwide Diverse Practices. In James Perry and Robert Christensen (Eds.), *Handbook of Public Administration*, 3rd edition (pp. 403-415). San Francisco, CA: Jossey-Bass.
- Mikesell, John, Jun Ma, Alfred Tat-Kei Ho, and Meili Niu (2011). Financing Local Public Infrastructure in the People's Republic of China: A Case Study of Guangdong Province. In Joyce Man and Yu-hung Hong (Eds.), *China's Local Public Finance in Transition*. Cambridge, MA: Lincoln Institute of Land Policy.
- Ho, Alfred Tat-Kei (2010). Budget Reforms in the United States – a 'Perfect Storm for a New Wave of Deficit-Reduction Reforms. In John Wanna, L. Jensen, and J. de Vries (Eds.), *The Aftermath of Reform: the Impact and Consequences of Budget Reform in OECD Nations* (pp. 18-34). Cheltenham, United Kingdom: Edward Elgar.
- Ho, Alfred Tat-Kei (2008). Reporting Public Performance Information – the Promise and Challenges of Citizen Involvement. In Wouter van Dooren and Steven van de Walle (Eds.), *Measurement beyond Managerialism* (pp. 192-210). Hampshire, United Kingdom: Palgrave MacMillan.

- Ho, Alfred Tat-Kei (2006). Citizen Participation in Performance Measurement. In Richard Box (Ed.), *Democracy and Public Administration* (pp. 107-118). Armonk, NY: M. E. Sharpe.
- Ni, Anna, and Alfred Tat-Kei Ho (2006). Electronic Information Kiosks. In Matti Malkia and Ari-Veikko Anttiroiko (Eds.), *Encyclopedia on Digital Government* (pp. 359-364). The Idea Group Publishers.
- Ho, Alfred Tat-Kei, and Paul Coates (2006). Public Participation in Performance Measurement & Budgeting. In Howard Frank (Ed.), *Handbook of Public Financial Management* (pp. 545-566). New York: Taylor & Francis.
- Coates, Paul, and Alfred Tat-Kei Ho (2004). One Step Forward, Two Steps Backward -- A Consolidation Attempt Without Power Deflation. In Suzanne Leland and Kurt Thurmaier (Eds.), *Reshaping the Local Government Landscape*, vol. II. Armonk, NY: M. E. Sharpe.
- Ho, Alfred Tat-Kei, and Maureen Pirog (1998). Do States Respond to Economic Incentives? Federal-State Child Support Financing Policies. In Jay White (Ed.), *Research in Public Administration* (pp. 65-86). Greenwood, CT: JAI Press.
- Shin, Roy, and Alfred Tat-Kei Ho (1998). The Roles of Subnational Governments in Economic Development and a Strategic Plan for Decentralization. In Tom Liou (Ed.), *Handbook of Economic Development* (97-113). NY: Marcel Dekker. (Reprinted in *International Journal of Public Administration*, 24(10), 1083-1102.

NON-REFEREED PUBLICATIONS

- Ho, Alfred Tat-Kei, and David Edinger (2016). Idea to retire: IT-led Service Innovation. Brookings TechTank Blog (February, 12). <http://www.brookings.edu/blogs/techtank/posts/2016/02/12-it-led-service-innovation-ho-edinger>.
- Ho, Alfred Tat-Kei (2011). Book Review: *China and the Energy Equation in Asia* by Jean A. Garrison. *China Review International*, 17(2), 118-121.
- Ho, Alfred Tat-Kei (2010). Book Review: *Digital State at the Leading Edge* by Sandford Borins, Kenneth Kernaghan, David Brown, Nick Bontis, and Perri 6. *American Review of Public Administration*, 40(4), 482-485.
- Ho, Alfred Tat-Kei (2007). Symposium Introduction -- GPRA after a decade: Lessons from the Government Performance and Results Act and Related Federal Reforms. *Public Performance & Management Review*, 30(3), 307-311.
- Ho, Alfred Tat-Kei (2007). The Development of Performance Budgeting in the U.S. and the Roles of Citizen Participation and its limitations (in Chinese). *Guo Jia Fa Jiang Guan Qia* (China Development Observations), 2(26), 18-20.
- Niu, Meili, Alfred Tat-Kei Ho, and Jun Ma (2006). Performance-Based Budgeting in China: A Case Study of Guangdong. In Raza Ahmad (Ed.), *The Role of Public Administration in Building a Harmonious Society*. Manila, Philippines: The Asian Development Bank.
- Ho, Alfred Tat-Kei (2002). What You Should Know about Your School District's Finances – A Guide to Financial Statements, by Dean Michael Mead. *Public Budgeting & Finance*, 22(1), 99-100.

- Ho, Alfred Tat-Kei (1999). Book review: *Profits, Taxes, and the State* by Richard Jankowski. *Public Budgeting & Finance*, 19(3), 97-100.
- Mullins, Daniel, and Alfred Tat-Kei Ho, and Chia-yin Chou (1997). Is Recycling the Solution? *Municipal Yearbook 1997*. Washington, D.C.: International City Management Association, 16-25.
- Pirog-Good, Maureen A., and Alfred Tat-Kei Ho (1994). Software review of GIANTS, *Social Science Computer Review*, 461-462.

SELECTED RESEARCH REPORTS

- Lu, Mai, Dehua Wang, Alfred Tat-Kei Ho, Hongxun Guo, and Weihong Yun (2015). People's Republic of China: Public Expenditure Performance Monitoring in Henan. Technical assistance project report, project number 47080-001. Manila, the Philippines: The Asian Development Bank.
- Goodyear, Marilu, Alfred T. Ho, John Helling, Diana Marrs, Wonhyuk Cho, and Jennifer Mellenbruch (2015). Analyzing the Return on Public Investment in Johnson County Library. A grant report for Johnson County Library Board.
- Ho, Alfred Tat-Kei (2015). Smart City Governance and Quality of Life Issues in Kansas City, Missouri. A grant report for the City of Kansas City, Missouri and the William T. Kemper Foundation of Kansas City, Missouri.
- Ho, Alfred Tat-Kei (2014). An Analysis of the 2013 Tulsa Citizen Survey. A grant report for the City of Tulsa.
- Ho, Alfred Tat-Kei (2012). Citizen Perceptions and Downtown Development – Recommendations for the City of Tulsa. A grant report for the City of Tulsa.
- Mikesell, John, Jun Ma, Alfred Tat-Kei Ho, and Meili Niu (2008). Financing Local Public Infrastructure in the People's Republic of China: A Case Study of Guangdong Province. A grant report for the Lincoln Institute of Land Policy.
- Ho, Alfred Tat-Kei (2007). Engaging Citizens in Reporting Policy Results and Community Conditions: A Manager's Guide. Washington, D.C.: the IBM Center for the Business of Government.
- Murray, Tiffany, Rina Patel, and Alfred Tat-Kei (2007). More Quality Afterschool Programs are Needed in Indianapolis. Issue Brief by the Center for Urban Policy and the Environment, Indiana University-Purdue University Indianapolis.
- Ho, Alfred Tat-Kei, and Marilyn M. Yurk (2005). Citizen Partners Make Government More Responsive. Issue Brief by the Center for Urban Policy and the Environment, Indiana University-Purdue University Indianapolis.
- Ho, Alfred Tat-Kei (2004). A Quick Guide to Citizen-Initiated Performance Measurement in Local Governments: How to Engage Citizens, Elected Officials, and Staff to Improve Government Performance. Indianapolis: Center for Urban Policy and the Environment, Indiana University-Purdue University Indianapolis.

- Ho, Alfred Tat-Kei (2001). Considering the Benefits and Costs of Governmental Consolidation and Beyond. Policy brief submitted to Iowans for a Better Future, a non-profit statewide organization that follows up the Iowa Governor's 2010 Strategic Plan.
- Ho, Alfred Tat-Kei (1999). Implications of the Y2K Survey Results on Local Governments' Contingency Planning. Report submitted to the Government Sector Committee, the Industry/Government Y2K Council, Iowa State Government.
- Ho, Alfred Tat-Kei, and James Smith (1999). Results of Research on Information Technology Budgeting and the Y2K Problem in Iowa Cities. Report submitted to the Iowa League of Cities. A summary of the research results was published by the Iowa League of Cities in their special Y2K issue (February, 1999).
- Ho, Alfred Tat-Kei, and James Smith (1999). Results of Research on Information Technology Budgeting and the Y2K Problem in Iowa Counties. Report submitted to the Iowa State Association of Counties. A summary of the research results was published by in *The Iowa County* (March, 1999).
- Ho, Alfred Tat-Kei, Jamie Palmer, and Mark S. Rosentraub (1997). Expenditure and Tax Levels in East Chicago: A Comparative Analysis. Indianapolis: Center for Urban Policy and the Environment, Indiana University.
- Mullins, Daniel, and Alfred Tat-Kei Ho (1997). Fiscal Centralization of Indiana State and Local Government. IACIR White Paper, no.4. Indianapolis: Indiana Advisory Commission on Intergovernmental Relations.

PAPERS UNDER REVIEW OR REVISION FOR PUBLICATION

- Ho, Alfred Tat-Kei, and Wenbin Li. Government Performance, Perceived Transparency, and Citizen Satisfaction: A Contingent Analysis of Chinese Local Governments.
- Guo, Hai David, and Alfred Tat-Kei Ho. Support for Contracting-Out and Public Private Partnership: Exploring Citizens' Perspectives.
- Ho, Alfred Tat-Kei, Wonhyuk Cho, and Marilu Goodyear. Measuring the Return on Investment in Public Libraries: A Hybrid Approach.

SELECTED ACADEMIC CONFERENCE PAPERS & PRESENTATIONS

- Ho, Alfred T., Elaina Sutley, Alexandra Kondyli, and Bonnie Johnson (2016). Building an Adaptive System for Multiple Policy Goals in Cities. Poster presentation at the IEEE Smart Cities Workshop: Crossing Discipline Boundaries for Smart Cities. February 8. Kansas City, Missouri, USA.
- Ho, Alfred T. (2016). The Value of Taxation and Government Performance: Implications for Performance Budgetary Practices. Paper presentation at the annual conference of the Association of Budgeting and Financial Management, October 1-3, Washington, D.C.
- Ho, Alfred T. (2015). Big Data and the Future of Public Management. Presentation and panel chair at the annual conference of the American Society for Public Administration, March 6-10, Chicago, USA.
- Ho, Alfred T. and Wenbin Li (2015). Governance and Economic Competitiveness - A multi-year, multi-jurisdictional analysis of Guangdong Localities. Paper presented at the annual conference of the American Society for Public Administration, March 6-10, Chicago, USA.

- Ho, Alfred T. (2014). International Experiences of Performance Budgeting. Invited presentation at Shanxi University of Finance and Economics, December 19, Taiyuan, China.
- Ho, Alfred T. (2014). Budgetary Policies of the U.S. government. Invited presentation at Capital Normal University, December 12, Beijing, China.
- Ho, Alfred T. (2014). International Experiences of Performance Budgeting. Invited presentation at the School of Public Administration, South China University of Technology, December 5, Guangzhou, China.
- Ho, Alfred T. (2014). What Results Do Citizens Want? An Empirical Test of Four Cognitive Frames. Paper presented at the International Conference on “Next Steps for Public Administration in Theory and Practice: Looking Backward and Moving Forward,” November 16-18, Guangzhou, China.
- Ho, Alfred T. (2014). Teaching Budgeting Online: Benefits and Challenges. Presentation at the annual conference of the Network of Schools of Public Policy, Affairs, and Administration, November 5, Albuquerque, USA.
- Ho, Alfred T. and Wenbin Li (2014). Governance and Economic Competitiveness of Local Governments – A Case Study of Guangdong Province. Paper presented at the annual conference of the Asia Group of Public Administration, August 27-29, Jakarta, Indonesia.
- Ho, Alfred Tat-Kei (2014). Conceptual and methodological challenges in evaluating results-oriented management and budgeting reforms. Workshop on Government Efficiency, Effectiveness and Governance, School of Government, Sun Yat-Sen University, January 13-14, Guangzhou, China.
- Fowles, Jacob, Alfred Tat-Kei Ho, Tao Lang, and Qingwang Guo (2013). Uncovering the Impact of Strategic Choice in Public Finance: A Meta-Analytic Approach. Paper presented at the annual conference of the Association of Public Budgeting and Finance, October 3-5, Washington, D.C., USA.
- Ho, Alfred Tat-Kei, and Wenbin Li (2013). Relationship between Government Performance and Citizen Satisfaction: A Large-Scale Survey Study in Guangdong, China. Paper presented at the annual conference of the European Group of Public Administration, September 11-13, Edinburgh, the United Kingdom.
- Ho, Alfred Tat-Kei (2013). Performance Budgeting: Theories and Other Countries’ Experiences. Invited presentation at the School of Public Administration, Renmin University, May 31, Beijing, China.
- Ho, Alfred Tat-Kei (2013). The Practice of Performance Budgeting. Invited presentation at the Hwang Da-Mundell Lecture Series, School of Finance, Renmin University, May 29, Beijing, China.
- Guo, David, Alfred Ho, and Michael Brink. Support for Collaboration: A Citizen’s Perspective. Paper presented at the international conference of the Association of Public Policy Analysis and Management, May 25-27, Fudan University, Shanghai, China.
- Lu, Elaine Yi, Zachary Mohr, and Alfred Tat-Kei Ho (2013). Taking Stock: Assessing and Improving Performance Budgeting Theory and Practice. Paper presented at the annual conference of the American Society of Public Administration, March 15-19, New Orleans, USA.
- Ho, Alfred Tat-Kei, and Tao Lang (2012). Who is Your Neighbor? Re-examining the Relationship between State Corporate Tax Rate and Foreign Direct Investment. Paper presented at the annual conference of the Association of Budgeting and Financial Management, October 11-13, New York, USA.

- Ho, Alfred Tat-Kei (2012). Evaluating Local E-government Development under the Broadband Context. The Research Roundtable on Evaluating the Policy Impacts of Broadband by the University of Illinois at Chicago and the MacArthur Foundation, October 3-5, Chicago, USA.
- Ho, Alfred Tat-Kei (2012). Citizen Engagement in a Fiscally Challenging Environment. International Conference of the Institute of Public Administration Australia (IPAA), September 18-20, Melbourne, Australia.
- Ho, Alfred Tat-Kei, and Jungho Park (2012). A Communicative Theory of Citizen Satisfaction. Paper presented at the Annual Conference of the Korea Association of Public Administration, June 16-18, Seoul, South Korea.
- Im, Tobin, Alfred Tat-Kei Ho, and Hyunkuk Lee (2012). Budgeting to Stay Competitive: Can Derived Importance Analysis be Used to Inform Local Budgetary Changes? Paper presented at the Public Management Research Conference (international), May 27-29, Shanghai, China.
- Ho, Alfred Tat-Kei., and Meili Niu (2011). Performance Budgeting in China: A Case Study of Guangzhou from an Institutional Theory Perspective. Panel chair and paper presenter at the Annual Conference of the Association of Budgeting and Financial Management, October 13-15, Washington, D.C., USA.
- Ho, Alfred Tat-Kei, and Zaozao Zhao (2011). Performance Budgeting and Citizen Participation Reforms in China – A Case Study of Jiaozuo City. Paper presented at the 2nd Conference of the Chinese Public Administration Research Conference, June 11-12, Xi'an, China.
- Ho, Alfred Tat-Kei, and Zaozao Zhao (2011). The Rationalities of Performance Budgeting and Management Reforms in China – A Case Study of Jiaozuo City. Paper presented at the Annual Conference of the American Society of Public Administration, March 11-15, Baltimore, USA.
- Ho, Alfred Tat-Kei, and Kerry Krutilla (2010). Assessing Students' Willingness to Pay for Online Courses: A Survey Study at Indiana University-Indianapolis. Paper presented at the Annual Conference of the National Association of Schools of Public Affairs and Administration, September 30-October 2, Las Vegas, USA.
- Ho, Alfred Tat, and Meili Niu (2010). Does the boat rise with the water? Analyzing China's fiscal capacity building in 1978-2008. Paper presented at the School of Government, Sun Yat-Sen University, June 7-9, Guangzhou, China.
- Ho, Alfred Tat-Kei (2010). Performance Management Reforms: A Case Study of Indianapolis. Invited paper presentation at the Graduate School of Public Administration, Seoul National University, May 14. Seoul, South Korea.
- Ho, Alfred Tat-Kei (2010). Understanding Performance Budgeting Applications in American Local Governments: A Case Study of Indianapolis. Paper presented at the ASPA conference, April 11-13, San Jose, USA.
- Ho, Alfred Tat-Kei (2009). Comparing the Executive and Congressional Use of the PART. Paper presented at the Association of Policy Analysis and Management, November 5-8, Washington, D.C., USA.
- Ho, Alfred Tat-Kei (2009). Understanding Performance Budgeting Applications in American Local Governments: Moving Beyond Outputs to Results. Paper presented at the Association of Budgeting and Financial Management, September 24-26, Washington, D.C., USA.

- Ho, Alfred Tat-Kei (2008). Recent Development of Public Affairs Curriculum in the U.S. and Implications for China (in Chinese). Paper presenter and convener at the First China Public Management Academy Submit on The Discipline Boundary and Research Paradigm of Public Management, Xiamen University, December 15-16, Xiamen, China.
- Ho, Alfred Tat-Kei, and Meili Niu (2008). The Transformation of the Chinese Budgetary Policies - A Case Study of Guangdong Province in 1978-2008. Paper presenter and panel convener at the International Symposium on the Remaking of the Chinese Administrative State since the 1978 Reform, Sun Yat-Sen University, December 12-14, Guangzhou, China.
- Ho, Alfred Tat-Kei, and Zaozao Zhao (2008). Performance Budgeting Initiatives in China – Reflections on a Local Experiment. Paper presented at the annual conference of the Association of Budgeting and Financial Management, October 23-25, Chicago, USA.
- Ho, Alfred Tat-Kei (2008). Online or Face-to-Face? An Experiment to Compare Traditional and Online Students’ Responses to Public Budgeting Classes. Paper presenter and panel convener at the annual conference of the National Association of Schools of Public Affairs and Administration, October 16-18, Charleston, USA.
- Ho, Alfred Tat-Kei (2008). Beyond Data -- Lessons from the Performance Assessment Rating Tool of the U.S. Office of Management and Budget and Suggestions for Chinese Municipal Governments. Paper presented at the Public Budgeting and Performance Management Conference organized by the China Development Research Foundation, October 13-14, Jiaozuo, China.
- Ho, Alfred Tat-Kei (2008). Performance-Oriented Reforms: An Overview of the U.S. Experience. Invited presentation at the Department of Public Administration, Wuhan University, June 20, Wuhan, China.
- Ho, Alfred Tat-Kei (2008). Performance-Oriented Reforms: An Overview of the U.S. Experience. Invited presentation at the School of Politics and Public Administration, Zhongnan University, June 18. Changsha, China.
- Ho, Alfred Tat-Kei (2007). Democratizing Data: How Information Technologies are Changing Performance Measurement and E-Governance in the U.S. Invited presentation at the BK21 2nd International Conference hosted by the Graduate School of Public Administration, Seoul National University, November 21-22, Seoul, South Korea.
- Ebdon, Carol, Aimee Franklin, and Alfred Tat-Kei Ho (2007). Participatory Budgeting in Midwestern States Democratic Connections or Citizen Disconnections? Paper presented at the annual meeting of the Association of Budgeting and Financial Management, October 25-27, Washington, D.C., USA.
- Ho, Alfred Tat-Kei (2006). How Citizens Rate Performance Measures? Paper presented at the annual meeting of the Association of Budgeting and Financial Management, October 19-21, Atlanta, USA.
- Ho, Alfred Tat-Kei, Meili Niu, and Jun Ma (2006). Performance-Based Budgeting Reform in China: A Case Study of Guangdong. Paper presented at the annual meeting of the Association of Budgeting and Financial Management, October 19-21, Atlanta, USA.
- Ho, Alfred Tat-Kei (2006). Integrating Citizen Perspective into Local Government Performance Measurement. Paper presented at the International Conference on Public Budgeting and Government Capacity, Sun Yat-Sen University, May 23-24, Guangzhou, China.

- Ho, Alfred Tat-Kei (2006). Engaging Citizens in Performance Measurement: Lessons from the United States. Paper presented at the 2006 Conference of the Chinese-in-America Association for Public Affairs (CAAPA) The Central University of Finance and Economics, May 20-21, Beijing, China.
- Ho, Alfred Ho (2005). Research Methods and Design in Public Administration. Invited presentation at Sun Yat-Sen University, December 10, Guangzhou, China.
- Niu, Meili, Alfred Ho, and Jun Ma (2005). Performance-Based Budgeting in China: A Case Study of Guangdong. Paper presented at the 2005 annual conference of the Network of Asia-Pacific Schools and Institutes of Public Administration and Governance (NAPSIPAG), December 5-7, Beijing, China.
- Ho, Alfred Tat-Kei (2005). Performance Budgeting -- Promises, Myths, and Possibilities -- Lessons from the U.S. experience and Challenges for China. Paper presented at the 2005 conference of the Chinese-in-America Association for Public Affairs, June 15-17, Guangzhou, China.
- Ho, Alfred Tat-Kei (2005). A Hybrid Approach to Online Education. The 2005 Edward C. Moore Symposium, Indiana University-Purdue University at Indianapolis, February 25, Indianapolis, USA.
- Coates, Paul, Alfred Ho, Tom Bredeweg, and the Iowa CIPA Team (2004). Workshop: Experiences from the Iowa Citizen-Initiated Performance Assessment Project. Workshop presentation at the annual conference of the National League of Cities, December 3, Indianapolis, USA.
- Thurmaier, Kurt, Alfred Ho, and Lilly Lu (2004). Testing the Reluctant Professor's Hypothesis: Evaluating a Blended-Learning Approach to Distance Education. Paper presented at the annual conference of the National Association of Schools of Public Affairs & Administration, October 21-23, Indianapolis, USA.
- Ho, Alfred Tat-Kei (2004). Can Officials Do Anything to Enhance Public Trust and Willingness to Pay? Paper presented at the annual conference of the Association of Budgeting and Financial Management, October 7-9, Chicago, USA.
- Ho, Alfred Tat-Kei, and Paul Coates (2004). Citizen Involvement in Performance Measurement -- Experience from the Iowa Citizen-initiated Performance Assessment Project. Paper presented at the annual conference of the European Group of Public Administration, September 1-4, Ljubljana, Slovenia.
- Ho, Alfred Tat-Kei, and Paul Coates (2004). How Should Citizens be Involved in Performance Measurement? Experience from the Iowa Citizen-initiated Performance Assessment Project. Workshop presentation at the annual conference of the American Society of Public Administration, March 27-31, Portland, USA.
- Ho, Alfred Tat-Kei (2004). Toward a Theory of Contracting-Out Practices. Paper presented at the annual conference of the American Society of Public Administration, March 27-31, Portland, USA.
- Thurmaier, Kurt, Alfred Tat-Kei Ho, and Lilly Lu (2004). An Evaluation of Blended Distance Education Courses: A Quasi-Experimental Design. Paper presented at the conference, Teaching Public Administration: My Place or Yours? Department of Professional Development and Applied Studies, University of Wisconsin, February 12-14, Madison, USA.
- Ho, Alfred Tat-Kei (2003). Does Performance Budgeting Matter? Perspectives of City Elected Officials. Paper presented at the annual conference of the Association of Budgeting and Financial Management, September 18-20, Washington, D.C., USA.

- Ho, Alfred Tat-Kei (2003). The Impact of Performance Measurement: The Perspective of City Mayors. Panel chair and paper presenter at the annual conference of the American Society for Public Administration, March 15-18, Washington, D.C., USA.
- Ho, Alfred Tat-Kei (2002). Performance Measurement in City Governments – Elected Officials’ Perspective. Panel chair and paper presenter at the annual conference of the Association of Budgeting and Financial Management, October 11, Kansas City, Missouri, USA.
- Ho, Alfred Tat-Kei, and Anna Ni (2002). The Practice of Performance Reporting in Large Cities. Paper presented at the annual conference of the Association of Budgeting and Financial Management, October 11, Kansas City, Missouri, USA.
- Ho, Alfred Tat-Kei (2002). The Citizen-Initiated Performance Assessment (CIPA) Project. Invited presentation at the annual conference of the National Association of Schools of Public Affairs and Administration, October 18, Los Angeles, USA.
- Ho, Alfred Tat-Kei, and Paul Coates (2002). Citizen-Initiated Performance Assessment – the Initial Iowa Experience. Paper presentation at the Paul Van Viper Symposium of the 63rd Annual Conference of the American Society for Public Administration (ASPA), March 22-24, Phoenix, USA.
- Ho, Alfred Tat-Kei, and Paul Coates (2002). Citizen-Based Performance Measurement – the Iowa Experience. Invited presentation at the 10th annual conference of the Network of Institutes and Schools of Public Administration in Central and Eastern Europe (NISPAcee), April 25-27, Cracow, Poland.
- Ho, Alfred Tat-Kei (2002). Performance Budgeting: Experience in Small Cities. Presented at the annual conference of the Association of Budgeting and Financial Management, January 17-19, Washington, D.C., USA.

PAST FUNDING – GRANTS, CONTRACTS. AND AWARDS

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|---------|---|
| 2015 | Principal investigator. Using Big Data to Revolutionize the Decision-Making Cycle of Local Governments. The IBM Center for the Business of Government. (\$20,000). |
| 2015 | Co-PI, with Luke Huan (PI), KU Electrical Engineering; Bo Luo, KU Electrical Engineering; Fengjun Li, KU Electrical Engineering; and Guoqing Chen, KU Medical Center. RAPID: III: Data Collection and Risk Evaluation Learning in Identifying High Risk Ebola Subpopulations for the Intervention and Prevention of Large-scale Ebola Virus Spreading. (NSF 1513324). The National Science Foundation, USA (\$188,730). |
| 2015 | Principal investigator, with Marilu Goodyear, KU Public Affairs and Administration, and Diana Marrs, KU Edwards campus. Analyzing the Return on Public Investment in Johnson County Public Library. Johnson County Public Library Foundation (\$35,000). |
| 2015 | Principal investigator. A Feasibility Study of Creating an Economic Index for the Kansas City Metro Area. A collaborative project with the Helzberg School of Management, Rockhurst University for the Civic Council of Greater Kansas City (\$5,500). |
| 2014-15 | Overseas consultant. Public Expenditure Performance Monitoring in Henan Province, China (TA-8490, 47080-001). The Asian Development Bank (\$58,500). |
| 2014 | Principal investigator. Beyond City Performance Management -- Using Citizen Survey Results |

- to Assist Kansas City, Missouri Develop Long-Term Governance Thinking on Core Quality of Life Issues. The City of Kansas City, Missouri and the Kemper Foundation (\$32,000).
- 2014 Principal investigator. An Analysis of Citizen Perception, Service Performance and City Communication. The City of Tulsa (\$10,000).
- 2013 Course development grants from the KU Center for East Asia Studies (\$2,000) and the KU Center of Sustainability (\$1,000) to develop a course on “sustained competitiveness – a case study of S. Korea”.
- 2012 Co-investigator (with Chris Silvia) and project director. An Analysis of Citizen Perception, Service Performance, and City Communication. The City of Tulsa, OK (through MSP Consulting, Inc.) (\$6,000).
- 2009-2011 Co-investigator (with Tobin Im of Seoul National University, Ju Ma and Meili Niu of Sun Yat-Sen University, and James Perry of Indiana University-Bloomington). A Comparative Study of Government Performance Management: USA, China, and Korea. The Korea Research Foundation (about US\$195,000).
- 2009-2010 Principal investigator. Technical Assistance for Performance Management and Citizen Engagement Initiatives by the City of Indianapolis, U.S. (\$31,642).
- 2009-2010 Principal investigator. Technical assistance to the citizen engagement initiatives of the City of Indianapolis. The IUPUI Solution Center, Indiana University-Purdue University Indianapolis (\$9,600).
- 2008 Co-investigator (with John Mikesell of Indiana University, PI and project director), Jun Ma (PI) and Meili Niu (CI) of Sun Yat-Sen University). Financing Local Public Infrastructure in the People’s Republic of China: A Case Study of Guangdong Province. The Lincoln Institute of Land Policy (\$28,535).
- 2007 Principal investigator and project director. Administration and delivery of a not-for-credit certificate program on public administration for Kazakhstan officials. The Kazakhstan President’s Academy of Public Administration (\$141,000).
- 2006 Co-principal investigator (with Greg Lindsey) and project director. Administration and delivery of a not-for-credit certificate program on public administration for Kazakhstan officials. The Kazakhstan President’s Academy of Public Administration (\$120,000).
- 2006-2007 Principal investigator. Examining “Partnerships with Citizens in Performance Measurement of Government.” The IBM Center for the Business of Government (\$20,000).
- 2005-2006 Faculty advisor and sponsor. Conducting a study on “Where’s the Gap? Performance Assessment of After School Programs in Marion County.” (Student investigators: Tiffany Afseth-Murray and Rina Patel). The Solution Center, Indiana University-Purdue University Indianapolis (\$10,800).
- 2005 Principal investigator. Overseas Conference Fund. Office of International Programs, Indiana University (\$700).

- 2005 Principal investigator. A study of budgeting reforms in China. Minority Faculty Development Grant. Office of Professional Development, Indiana University-Purdue University Indianapolis (\$2,415).
- 2002-2004 Principal investigator. A survey study of city elected officials' attitudes toward performance measurement. The Alfred P. Sloan Foundation (\$42,400). (Renewed and transferred to Indiana University-Purdue University Indianapolis in June, 2004, \$12,765).
- 2001 Co-investigator. Assistance to city officials in the Czech and Slovak Republics to implement the program, "Managing Cities for Economic Development and Citizen Satisfaction." The U.S. State Department (\$200,000).
- 2001-2004 Co-investigator. Collaboration in the Scholarship for Service fellowship program for information assurance. The National Science Foundation (\$2.6 million), July 2001 to August 2005.
- 2001-2004 Co-principal investigator. Assistance to nine Iowa cities to implement citizen-initiated performance assessment. The Alfred P. Sloan Foundation (\$1.2 million). Executed in partnership with the Iowa State University Extensions, the Iowa League of Cities, and the Institute of Public Affairs at the University of Iowa.
- 2000 Co-principal investigator. Analysis of performance budgeting in Iowa cities and crafting of a strategic plan for implementing citizen-based performance budgeting. The Alfred P. Sloan Foundation (\$34,332). Executed in partnership with the Iowa League of Cities, and the Institute of Public Affairs at the University of Iowa.
- 1999 Principal investigator. Analysis of local governments' information technology budgeting and the Y2K problem. Faculty development grant by the College of Arts and Sciences, Iowa State University (\$7,500).
- 1998 Co-principal investigator and project organizer. Analysis of housing value capitalization in Northwest Indiana. The Center for Urban Policy and the Environment, Indiana University-Purdue University Indianapolis (\$25,000).
- 1997 Co-principal investigator. Analysis of the revenue and expenditure patterns of medium-sized cities in the Midwest for the Indiana Board of Tax Commissioners. The Center for Urban Policy and the Environment, Indiana University-Purdue University Indianapolis (\$25,000).

**SELECTED SERVICE FOR
THE ACADEMIC & PROFESSIONAL COMMUNITY**

Service for academic journals & publishers

Editorial board, *Public Administration Review*, 2012-2015.

Editorial board, *Journal of Public Budgeting, Accounting and Financial Management*, 2008 – present.

Editorial board, *Public Performance and Management Review*, 2003 - present.

Editorial board, *Journal of Public Administration Research & Theory*, 2007 – 2010.

Reviewer for academic publishers: Palgrave and Oxford University Press.

Reviewer recently for *American Review of Public Administration*, *International Public Management Journal*, *Journal of Public Administration (Chinese)*, *Journal of Public Affairs Education*, *Journal of Public Budgeting, Accounting and Financial Management*, *Public Administration*, *Public Administration Quarterly*, *Public Administration Review*, *Public Management Review*, *Public Performance and Management Review*.

Service for other academic institutions

External reviewer for promotion and tenure cases for Nanyang Technology University in Singapore (2009, 2012), University of Minnesota (2011), City University of New York (2011-2012), Wayne State University (2013), Rutgers University (2014, 2015), San Francisco State University (2015), Hong Kong Polytechnic University (2015).

External reviewer/outside member for graduate theses or dissertations: the Department of Government and Public Administration, the Chinese University of Hong Kong (Fall 2007); the Department of Public and Social Administration, the City University of Hong Kong (Spring 2013; Fall, 2014); the Department of Political Science, the University of Iowa (Spring 2015)

External reviewer for two university grant proposals, KU Leuven, Belgium (March – April, 2015).

External advisory committee member of the Citizen Driven Performance Measurement Curricular Resource Project of Rutgers University-Newark, 2003-2004.

Service for professional associations

Elected member, District 4 Representative of the National Council of the American Society for Public Administration (ASPA), 2015-2017.

Elected board member, The Section on Public Administration Research (SPAR) of the American Society of Public Administration (ASPA), 2014-2017.

Co-chair, Study Group on “Government Efficiency, Effectiveness and Governance,” the International Institute of Administrative Sciences, Brussels, Belgium, 2014- present.

President, *The China-America Association of Public Affairs*, 2011-2012; executive board member, 2008- 2014.

Co-host committee of the Public Management Research Conference by the China-America Association of Public Affairs, the Public Management Research Conference (PMRA), and the International Research Society for Public Management (IRSPM) at Fudan University in May 27-29, 2012.

Member, Publication Standing Committee, American Society of Public Administration (ASPA), 2012-2013.

Executive board, Indianapolis chapter of the Association of Government Accountants, 2009-2010.

Executive board, Association of Budgeting and Financial Management, 2006-2008.

Member of the 2006 Dissertation Award Committee (Chair: Fred Thompson), NASPAA.

Reviewer, Certificate of Excellence Program in Service Efforts and Accomplishment Reporting, Association of Government Accountants (AGA), 2003 - 2005.

Member, Task Force for Organizational Membership Initiatives, Association for Budgeting and Financial Management of the American Society for Public Administration, 1998-1999. Developed a strategic plan for the membership initiative, 1999.

Other academically-related services

External reviewer for the University Grants Council of the City Government of Hong Kong, 2005.

Organized and hosted a Chinese official delegation sponsored by the China Development Research Foundation to visit the U.S. Office of Management & Budget, the U.S. General Accountability Office, the State Government of Oregon, the State Government of Indiana, the City Government of Baltimore (CitiStat), and City Government of Kansas City, MO, and the City Government of Indianapolis on February 26 – March 9, 2008.

**SELECTED PRESENTATION FOR
PRACTITIONERS AND THE PROFESSIONAL COMMUNITY**

Invited presentation on “Implications of Big Data for Local Budgeters” at the Eastern Kansas GFOA meeting, November 17, 2015, Topeka, Kansas, USA.

Invited presentation on “the Return on Investment Study of Johnson County Library” at the joint meeting of the Johnson County Library Board, Friends of Johnson County Library, and the board of the KU Edwards Campus, September 23, 2015, Overland Park, Kansas, USA.

Invited presentation on “the Return on Investment Study of Johnson County Library” at the Johnson County Library Board meeting, July 8, 2015, Olathe, Kansas, USA.

Invited presentation on “How Citizens Value Tax Money?” at the Midwest Regional Public Finance Conference, April 9-10, 2015, Wichita, USA.

Invited presentation on “What Impacts Citizens’ Quality of Life in Kansas City, Missouri” at the business session of the City Council, Kansas City, Missouri, March 26, 2015.

Invited presentation on “The International Experiences of Performance Budgeting” for the Finance Department of Henan Provincial Government, December 22, 2014, Zhengzhou, China.

Invited presentation on “Reflection on Citizen Engagement Strategies” at the KU Public Management Center conference, April 18, 2014, Lawrence, Kansas, USA.

Invited presentation on “Using Data Analytics and Citizen Surveys to Shape Policy and Management,” at the Greater Kansas City Chapter meeting of the American Society of Public Administration, April 17, 2013, Kansas City, Missouri, USA.

Invited presentation on “Engaging Citizens in Performance Management and Budget Prioritization” for local officials, the Professional Edge Series, April 3, 2013, Edwards Campus, University of Kansas.

Invited presentation on "Public Organization Performance, Priorities, and Financial Management" (with city officials from Olathe and Prairie Village, KS), organized by the University of Kansas and the International City-County Managers Association, September 24-28, 2012, Lawrence, Kansas.

Invited presentation on “Citizen Engagement in Hard Decisions” at the annual conference of the International Public Administration Australia (IPAA), September 18, 2012, Melbourne, Australia.

Invited presentation on “Performance Budgeting 2.0” at the Executive Leadership Institute of the National Forum for Black Public Administrators, February 8-11, 2012, University of Kansas, Lawrence, Kansas.

Invited presentation on “A Proactive Approach to Manage City Performance and Citizen Perception” to city officials of Tulsa, December 2, 2011, Tulsa, Oklahoma.

Invited panel discussant at the conference on “China Budgetary Reforms” hosted by the China Development Research Foundation, January 11-12, 2007, Beijing, China.

Invited presentation on “Inter-local Collaboration” at the conference on Regional Development for Local Success: Innovations in Economic Development and Governance, organized by Purdue Center for Regional Development, September 6-7, 2006, Indianapolis, Indiana.

Keynote speaker at the Performance Management Symposium, organized by the China Development Research Foundation, January 19, 2006, Beijing, China.

Invited presentation for the Indiana Advisory Commission on Intergovernmental Relations on “Critical Intergovernmental Public Policy: Making Choices and Taking Action,” November 16, 2005, Indianapolis, Indiana.

Invited presentation on interlocal agreements before the Indiana Local Government Efficiency and Financing Commission, September 13, 2005, Indianapolis, Indiana.

Invited presentation on “Performance-Oriented Reforms: An Overview of the U.S. Experience” for the Guangdong Finance Department, Guangdong Provincial Government, June 20, 2005, Guangzhou, China.

Invited presentation to the Indiana Office of Management and Budget on performance measurement and results-oriented management, February 24, 2005, Indianapolis, Indiana.

Invited presentation for county officials at the annual conference of the Indiana Association of Counties on Government Restructuring: Can we really improve efficiency? October 14, 2004, Evansville, Indiana.

Invited presentation before the Government Efficiency Commission, the Indiana Senate on Lessons from Past Consolidation Attempts, August 24, 2004, Indianapolis, Indiana.

Invited presentation to the Indiana Advisory Commission on Intergovernmental Relations about local government restructuring, August 12, 2004, Indianapolis, Indiana.

Invited presentation at the pre-conference workshop for the Kansas Association of City Management on citizen-initiated performance assessment, May 5, 2004, University of Kansas, Lawrence, Kansas.

Keynote speaker at the annual Midwest Regional Public Finance Conference, February 19-20, 2004, Wichita, Kansas.

Invited presentations at meeting of the Local Government Sector of the Iowa state government’s Y2K Industry-Government Council, June 3, 1999; and the Legislative Oversight Committee of the Iowa General Assembly about the Y2K problem, February, 17, 1999.

SELECTED COMMUNITY SERVICE

- Panel discussion in a community forum organized by the Citizens Association and the Kansas City Public Library on the policy directions and budgetary conditions of the City of Kansas City, Missouri. February 18, 2015. (Other panelists included the City Manager and the Finance Director of Kansas City, Missouri, and the panel was facilitated by a KCPT representative. More than 200 citizens attended.)
- Completion of a service learning project on the practices and tools of “collaborative budgeting” for University Operations, the University of Kansas [PUAD837 Resource Allocation and Control]. Some of the results were presented by students during the poster section of the University’s “Research Day” at the Kansas State Capitol Building, February, 12, 2014.
- Panel discussion in a community forum organized by the Citizens Association and the Kansas City Public Library about the fiscal conditions of the City of Kansas City, Missouri. February 8, 2013. (Other panelists included the City Manager and a city council member of Kansas City, Missouri, and the panel was facilitated by a KCPT representative. More than 200 citizens attended.)
- Completion of two service learning reports for Johnson County, Kansas on “Analysis of Johnson County Budget Simulator” and “Recommendations for Sustaining Sustainability Initiatives”, respectively, May, 2012.
- Completion of a service learning report for the City of Topeka, KS on “Graffiti Code Enforcement – Strategic Performance Management”, December, 2011.
- Completion of a service learning report for Johnson County, KS on “Johnson County Comparative Fiscal Analysis”, December, 2011.
- Technical assistance for the Marion County Health Department, Indiana to develop a quality of life indicators website (in collaboration with the Center of Urban Policy and the Environment, the POLIS Center, the Indiana Business Research Center, and the Center of Philanthropy at Indiana University – Purdue University Indianapolis), Fall 2006- December 2007.
- Completion and presentation of a research report on the status of after-school programs in the City of Indianapolis for the After-School Coalition for Indianapolis, May 2006 (with two graduate students).
- Completion and presentation of a research report on interagency collaboration and resource sharing for the Indiana Office of Management and Budget, December 15, 2005 (with selected students in a graduate course, Public Budgeting and Financial Management, Fall 2005).
- Interviewed by St. Joseph News Press in Missouri about city-county consolidation, March 10, 2005.
- Technical assistance to the Iowa legislature and Office of the Governor as one of the public finance experts on tax reform during the 2003 legislative session.
- Technical assistance to the 10-year financial planning of the city of Ames, Iowa, Summer -Fall 1999.

SELECTED UNIVERSITY SERVICE

At the University of Kansas:

- International program coordinator, School of Public Affairs and Administration (Fall 2010 – present)
- MPA committee, School of Public Affairs and Administration (Fall 2012 – present)
- Grader of the graduation essays of MPA students (Spring 2012 – Spring 2014)
- Assisted the KU International Office, the KU Center for East Asian Studies, and the KU Center for Global Studies to develop collaborative relationships with overseas universities, including Seoul National University (Seoul, South Korea), Sun Yat-Sen University (Guangzhou, China), Capital Normal University (Beijing, China), Capital University of Finance and Economics (Beijing, China), and Shanxi University of Finance and Economics (Taiyuan, China).
- Elected board member, the Center for East Asian Studies, Fall 2013- Spring 2015
- Search committee member for the Director of Public Management Center, School of Public Affairs and Administration, Spring 2014
- Assistance to the Business Operations Department of the University of Kansas to develop a strategic budgetary system (Fall 2013)
- KUCIMAT Alumni Engagement Committee (2011- 2012)
- Doctoral committees: Maneekwan Chandarasorn (member, 2011), Yi Jia (member, 2012), Zachery Mohr (chair, 2013), Yuhao Yang (member, 2014), Wenrong Zeng (member, 2015), Chi-Kit Lam (member, 2016), Congcong Cai (member, 2016), Chi-Kit Lam (member, 2016).

At Indiana University – Purdue University Indianapolis:

- University promotion and tenure committee (Spring 2010)
- Program Director of Public Affairs (Fall 2008- Fall 2009)
- Executive board member, the Richard G. Lugar Center on Renewable Energy (Spring 2009- Spring 2010)
- School transition taskforce, School of Public & Environmental Affairs (Fall 2009-Spring 2010)
- SPEA-IUPUI budget committee (2005, 2008, Fall 2009-Spring 2010)
- Search committee chair for public affairs tenure-track position (Fall 2008-Spring 2009)
- Organizing team member for Dean Jiantao Ren (School of Government, Sun Yat-Sen University)'s visit to Indiana University-Purdue University Indianapolis, December 3-5, 2008.
- SPEA ad hoc committee on incentive policies (2007-2008)
- International recruitment task force established by Executive Vice Chancellor Sukhatme (Spring 2008)
- Executive board member of the Confucius Institute of Indianapolis (Spring 2007 -- present)
- A key member of the China interest group of the IUPUI Office of International Affairs and a grant proposal team member for the Confucius Institute at IUPUI (successful funding obtained from the Chinese Ministry of Education in 2007)
- SPEA-IUPUI Public Affairs curriculum committee member (Fall 2004 – present)
- Search committee member at SPEA, Bloomington, public finance & budgeting (Fall 2007)
- Search committee member at SPEA, IUPUI, health economist (Fall 2007)
- IUPUI diversity task force officer (2007)
- Member of the Aggressive Academic Recruitment Study Group for the Executive Vice Chancellor Office of IUPUI (2006 - 2007)
- SPEA-IUPUI review committee for faculty compensation and incentive policies (Spring 2006)
- Review committee for Dean Astrid Merget, SPEA, Indiana University (Spring 2006)
- Search committee member at SPEA-IUPUI – public management (Fall 2006), health economist (Fall 2005)
- IUPUI Online teaching program fellow (Spring 2005)
- IUPUI university grant evaluation committee (Fall 2004 – 2005)
- Faculty advisors for numerous graduate and undergraduate students.

At Iowa State University:

- Search committees for these positions: public management (Spring 2003), e-government (Fall 2002), MPA director (Fall 2001, Fall 2000), American government (Fall 1998), state and local government (Fall 1998).
- Program committees: MPA committee (1998- 2004), MPA admission committee (1999-2001, 2002-2004), undergraduate committee (1999-2001), computer committee (1998)
- Chairs and members of numerous students' creative component committees
- Faculty, the Information Assurance Center, Iowa State University (2001 - 2004), and Program Committee, Information Assurance Program, Iowa State University (Spring 2001 - 2004)
- Advisor, *Hong Kong Student Association, Iowa State University* (Fall 1998 - 2004)
- Review Committee for Doctoral Fellowships, Science and Technology Studies, Iowa State University (Fall 1999 – Spring 2000)

MEMBERSHIP

Academy of Management, American Society for Public Administration, Association for Budgeting and Financial Management, Association for Computing Machinery, Association for Public Policy Analysis and Management, China-America Association of Public Affairs, Government Finance Officers Association